

The Challenge	Pacesetter Medical Imaging (PMI) had defined administrative processes very well, but the essential functions of service and sales were not written down. This put growth at risk.
Solution Milestones	 Met with senior management to roughly define service and sales processes and build a draft model using XSOL in Order process modelling software. Met with the sales force to flesh out the model with best practices and decision rules. The model became a focal point for important discussions about implementing sales best practice. Gained clarity and agreement on how the sales and service processes should work, from all key stakeholders. Delivered an HTML file as a webpage available to all, from salespeople and service technicians in the field to the back office functions that support them.
Results / Outcomes	CEO Max Miller said "You've captured 30 years of distribution experience in just a few hours." Everyone involved in the sales process sees how it is supposed to work, and how to keep making it work better. The CEO and the sales team use the model as a platform for ongoing sales process improvement, organizational learning, and accelerated training of new employees.